TEAM
Teacher Education and Mentoring

Program Manual
2014-15

For Beginning Teachers, District Facilitators, Administrators and Mentors

www.ctteam.org
# Teacher Education and Mentoring (TEAM) Program

Team Program Guidelines For Beginning Teachers, District Facilitators, Administrators and Mentors 2014-15

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Introduction

The mission of the TEAM Program is to promote excellence, equity and high achievement for Connecticut students by engaging teachers in purposeful exploration of professional practice through guided support and personal reflection.

Section 10-1450 of the Connecticut General Statues, was passed in October 2009 and called for the establishment of “a teacher education and mentoring program that includes guided teacher support and coaching and the completion of instructional modules” for beginning teachers, to commence with the school year beginning July 1, 2010.

A statutorily-defined committee including Connecticut State Department of Education (CSDE) staff, representatives of the six Regional Educational Service Centers (RESCs), representatives from higher education and teacher unions was established to meet once a month during the developmental year (2009-10) to design the professional growth modules and to establish the requirements for module design, their completion and review.

Beginning teachers participating in the program are assigned a mentor to guide them while they progress through the program. Beginning teachers are required to complete up to five professional growth modules. These five modules provide a learning process focused on the following domains of the Common Core of Teaching (CCT): classroom environment, planning, instruction, assessment and professional responsibility. Mentors and beginning teachers work together to establish the focus for each module based on a CCT performance profile. At the culmination of each module, a written reflection paper is submitted by the beginning teacher to a district or regional review committee to determine if the beginning teacher has successfully completed the module. Beginning teachers must successfully complete TEAM Program requirements to be eligible for a provisional educator certificate.
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SECTION I

Participation Requirements and Timelines
I. Participation Requirements and Timelines

A. PARTICIPATION IN THE TEAM PROGRAM

Who must participate in the TEAM Program?
Beginning teachers who:

- are teaching under an initial educator certificate, interim initial educator certificate, or a 90-day certificate in a subject area applicable to TEAM (please refer to TEAM Participation Categories in Appendix A);
- are employed in a Connecticut public school, charter school or an approved private special education facility; and
- are employed full time or part time, provided they are teaching under a valid certificate in a contracted position in a content area that is compliant with their certificate, or in a full ten month duration, long-term substitute position.

Note: Holding a valid educator certificate is a statutory requirement for employment as a teacher in a Connecticut public school, charter school or state-approved private special education facility and participation in the TEAM Program. A beginning teacher must hold a valid teaching certificate with an endorsement that is compliant with their teaching assignment to be eligible to participate in the TEAM Program.

Who is not eligible to participate in the TEAM Program?
Beginning teachers who:

- hold and are working under a durational shortage area permit (DSAP), resident teaching certificate, or an adjunct arts instructor permit, and have not fully completed requirements for the initial certificate;
- are employed as an itinerant substitute teacher (even if working under an initial educator certificate, interim initial educator, or a 90-day certificate);
- are employed as a “tutor” or “teaching assistant,” as they are not considered to be teaching under their certificate; OR
- are teaching under an initial educator certificate, interim initial educator certificate, or a 90-day certificate in a subject area that is not compliant with their endorsement or applicable to the TEAM Program.
B. BEGINNING TEACHER PARTICIPATION/RESPONSIBILITIES
TEAM Participation Categories
The TEAM Program is required for all teachers who work under an initial educator certificate, interim initial educator certificate or 90 day certificate and are employed in either a full- or part-time position in a fully contracted position or as a long-term substitute in a full ten-month assignment, as defined below.

**Category I:** Participation in the full five module (two-year) program is required for teachers certified in the following endorsement areas: elementary education, English language arts, health, mathematics, science, social studies, special education, bilingual education, music, physical education, art, world languages and teachers of English Learners. (See endorsement area chart in Appendix A.)

**Category II:** Participation in the two module (one-year) program is required for teachers in the following endorsement areas: business education, vocational agriculture, agriculture, home economics, technology education, partially sighted, hearing impaired, blind, marketing educator, occupational subjects in technical high schools, trade and industrial occupations in a comprehensive high school, health occupations in a comprehensive high school, health occupations in a technical high school and unique endorsements in dance, theater and Montessori. (See endorsement area chart in Appendix A.)

*Category II participants select any two professional growth modules, from modules 1-4*

**Timelines for Beginning Teacher Participation**

1. For teachers participating in Category I, legislation calls for the successful completion of two modules in the beginning teacher’s first year and three modules in the beginning teacher’s second year of participation in TEAM, except as otherwise provided by the Commissioner of Education. Although designed as a two-year program for Category I, beginning teachers in this category will be provided with a full three years, from their entry date (see #3 below), to complete program requirements (aligned to the length of a three-year initial educator certificate). However, the expected completion date is two years from entry date.

2. For teachers participating in Category II, legislation calls for the successful completion of two modules (selected from modules 1-4) in the beginning teacher’s first year of participation in TEAM, except as otherwise provided by the Commissioner of Education. Although designed as a one-year program for Category II, teachers in this category will be provided with a full two years, from their entry date (see #3 on next page), for program completion. The expected completion date is one year from entry.
Note about Module 5 for Category II Teachers: Teachers participating in Category II are strongly encouraged to participate in the Module 5 district-facilitated conversations focused on professional responsibility. However, although participation in Module 5 may be required by districts, Category II teachers are not required to do so as part of TEAM completion requirements and participation in these conversations will not count towards meeting one of their two module requirements.

3. Timelines for participation will be monitored as follows:
   - Beginning teacher participation will begin upon entry into the Educator Data System (EDS) and assignment to a mentor.
   - Districts will monitor their teachers’ participation in TEAM to ensure compliance; three years for Category I teachers and two years for Category II teachers, from the “entry” date assigned.

Entry dates will be either:

- **September 1**, (for teachers hired and in a classroom on or before October 31); or **February 15**, (for teachers hired and in a classroom anytime on or after November 1, and on or before February 14).

Teachers hired and placed in a classroom on any date on or after February 15, will have an official entry date of September 1, of the following school year.

<table>
<thead>
<tr>
<th>HIRE DATE</th>
<th>BEGINNING TEACHER PROGRAM ENTRY DATE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Between February 15, 2014, and October 31, 2014</td>
<td>September 1, 2014</td>
</tr>
<tr>
<td>Between February 15, 2015, and October 31, 2015</td>
<td>September 1, 2015</td>
</tr>
</tbody>
</table>

The CSDE will monitor the districts’ adherence to these timelines by reviewing registration dates twice yearly to highlight anyone who has gone beyond or is close to the two or three years of participation limit, as appropriate dependent upon category. Districts will then be notified and asked to contact the teacher to see if any extenuating circumstances exist that prevented completion within their allotted timeframe.

At the end of the second or third year, if all required modules have not been successfully completed and extenuating circumstances exist that have delayed fulfillment of this requirement, a process will be in place to request an extension of time based on such extenuating circumstances as: maternity leave, illness, personal crisis, etc.
Requests for an extension of time should be submitted to the CSDE prior to the end of the second or third year of participation (dependent upon Category and based on entry date) in TEAM.

Upon receipt by the CSDE of such request – including third party supporting documentation provided by a professional attesting to the circumstances – and the signature of the supporting district, the request will be reviewed and a determination made. If approved, the beginning teacher will be granted additional time as appropriate to complete TEAM requirements.

Beginning teachers must attend to the timelines for TEAM completion:
Teachers who do not successfully complete all five modules by the end of three full years in TEAM for Category I teachers, and two modules within two full years for Category II teachers, and who do not receive an approved extension of time, will not be eligible for an extension of their initial educator certificate and will not be eligible to advance to the provisional certificate. In such case, in order to earn eligibility for the reissuance of the initial educator certificate, the teacher would need to fulfill the requirements of intervening study and experience (Sec. 10-145f) as approved by the State Board of Education.

Clarification of these consequences:

The consequence of not having all required reflection papers reviewed as successful prior to the established end date will result in the inability of a teacher to renew his or her initial educator certificate and ineligibility for the provisional or professional educator certificate.

To regain eligibility for the reissuance of the initial educator certificate, the teacher must fulfill the requirements of intervening study and experience which will include:

- A designated number of clinical experience hours or a long term substitute position.
- A structured response reflection paper relative to Professional Responsibilities.
- A structured interview with CSDE or TEAM RESC staff. (See page 13 on Section 2 of Manual.)

In addition, teachers must take and meet standards on any new or regenerated tests (Praxis II, Foundations of Reading, etc.) currently required for a teacher’s endorsement area, that were not required at the time of the issuance of the teacher’s original certificate.

Note: These timelines are applicable only to teachers during the time they are employed as teachers in a Connecticut public school as reflected in the state’s Education Data System (EDS) previously known as ED163 staff file. TEAM participation timelines pause during any unemployed period.
C. REGISTRATION IN TEAM

1. Registration in TEAM will begin with entry of a teacher holding an initial educator, interim initial educator or 90-day certificate into the state EDS. The District Facilitator (DF) will activate this process by ensuring that the district’s staff file contact has the names of all teachers that need to be entered into the EDS, including continuing and new hires. The EDS will then identify all teachers who hold one of the certificates named above in any of the endorsements required by TEAM. Once identified, beginning teacher names will appear on the DF’s dashboard. The district will issue a registration letter, indicating an “entry” date and required completion date to each of the beginning teachers. Districts must ensure that each beginning teacher receives this letter via paper mail or electronically.
SECTION 2

Guidelines for Beginning Teachers and Mentors
II. Guidelines For Beginning Teachers and Mentors

A: CODE OF PROFESSIONAL RESPONSIBILITY

All teachers licensed in the state of Connecticut are held to the Code of Professional Responsibility for Teachers (Sec.10-145d-400a of the state certification regulations). All teaching documented in a TEAM Program professional growth module must reflect professional and ethical conduct. The electronic submission of a TEAM reflection paper by a beginning teacher attests to the teacher’s confirmation of the authenticity of the paper. Any detection of a breach of ethical conduct, such as plagiarism, will be reported to the district superintendent and may result in CSDE action against of a teacher’s teaching certificate, up to and including revocation.

B: RIGHTS OF BEGINNING TEACHERS IN THE TEAM PROGRAM

The successful induction of new teachers into the profession, as well as meeting requirements for ongoing teacher certification, requires a sharing of responsibilities among local school districts, the CSDE and the beginning teacher.

The rights of beginning teachers include:

a. District-based support: provision of an orientation to the TEAM Program and assignment of a certified TEAM-trained mentor, with the anticipation that the assigned mentor will provide a minimum of ten hours of support for each professional growth module completed.

b. State-based and RESC-based support: provision of web-based tools, on-line resources and communications to enable beginning teachers and their mentors to successfully complete program requirements.

c. Application for an extension of the time allowed for the completion of the TEAM Program: a teacher who is unable to complete TEAM Program requirements within the allotted time period (a maximum of three years for teachers participating in Category I and a maximum of two years for teachers participating in Category II) may petition the CSDE TEAM Program Review Committee for an extension, with the support of their school district and the submission of appropriate documentation (e.g., a leave of absence, medical condition or other extenuating circumstance). The CSDE TEAM Program Review Committee will evaluate each request received. Beginning teachers and District Facilitators (DFs) will be notified in writing of the approval or denial of requests submitted.
d. Application for an exemption from the TEAM Program: the professional growth module process is individually suited to the context of a teacher’s assignment, grade level and students. Therefore, the CSDE anticipates that most teachers will be able to participate in the program. However, a teacher who has a unique teaching assignment – that they believe prevents them from successfully completing TEAM Program requirements – may petition the CSDE TEAM Program Review Committee for an exemption from the program with the support of their school district and the submission of appropriate documentation. The CSDE TEAM Program Review Committee will evaluate each exemption request received. Beginning teachers and their DFs will be notified in writing of the approval or denial of requests submitted.

e. Portability of module completion: a teacher who began the TEAM Program in one district and successfully completed one or more modules – but who has not yet successfully completed all modules before transferring to another district – will be able to “bank” modules successfully completed and will only need to complete any modules not yet successfully completed in the new district. However, beginning teachers will not be given extended time beyond the period of time allotted for the completion of the program (a maximum of three years for participants in Category I and two years for participants in Category II) unless a beginning teacher experiences a lapse in employment or extenuating circumstances that would result in an extension of time allowed for the completion of the program.

f. Separation of TEAM Program results and employment decisions: TEAM Program legislation states that “local and regional Boards of Education shall not consider a teacher’s completion of the TEAM Program as a factor in its decision to continue a teacher’s employment in the district.” TEAM Program activities should be aligned with district and school goals, and therefore, aligned with the district’s teacher evaluation plan, considering the balance of both district initiatives and the professional growth needs of the beginning teacher. However, the successful completion of a beginning teacher’s reflection paper(s) or other work completed as part of the TEAM modules must not have any impact on or be a factor in a district’s decision to continue or terminate employment. Conversely, a beginning teacher cannot use a successful completion of modules to argue against a non-renewal decision by the district.

g. Prior completion of a Connecticut teacher induction program: a teacher who previously completed BEST Program requirements (either through the Connecticut Competency Instrument [CCI], portfolio assessment, or was waived from the portfolio assessment) will retain their completion status and will not be required to participate in the TEAM Program.

Note: If a teacher has completed a program in the past under a subject area endorsement that does not cross-endorse to a TEAM Program area (i.e., if past participation was under a trades-related endorsement), then the beginning teacher must participate in TEAM if working under an initial subject area certificate applicable to the TEAM Program. However, if someone met standards under an academic subject area certificate previously and then obtains a trades certificate, the individual would not be required to complete TEAM.
C: RESPONSIBILITIES OF BEGINNING TEACHERS PARTICIPATING IN THE TEAM PROGRAM

The successful induction of new teachers into the profession, as well as meeting requirements for ongoing teacher certification, requires a sharing of responsibilities among local school districts, the CSDE and the beginning teacher.

Responsibilities of beginning teachers include:

a. Beginning teachers must hold a valid Connecticut teaching certificate with an endorsement that is appropriate for their teaching assignment. If you are employed as a teacher but do not hold a valid certificate and/or endorsement for your teaching assignment, you will not be eligible for participation in the TEAM Program and this service will not count towards eligibility for the Provisional Educator Certificate. Furthermore, you may be at risk of losing credited service towards retirement.

b. Beginning teachers should know their DF. The DF is responsible for coordinating the implementation of the TEAM Program within each school district. A list of TEAM Program DFs is available on the TEAM website (www.ctteam.org).

c. Beginning teachers must know their program status and requirements (specific to their endorsement area) to successfully complete the TEAM Program within the allotted timeframe, as well as the consequences of non-participation or failure to meet program requirements.

d. Beginning teachers should use the resources provided by the CSDE and their school district to strengthen their knowledge of instructional strategies and students as learners, as well as prepare for TEAM requirements.

e. Beginning teachers must attend to the timelines for TEAM completion:

Teachers who do not successfully complete all five modules by the end of three full years in TEAM for Category I teachers, and two modules within two full years for Category II teachers, and who do not receive an approved extension of time, will not be eligible for an extension of their initial educator certificate and will not be eligible to advance to the provisional certificate. In such case, in order to earn eligibility for the reissuance of the initial educator certificate, the teacher would need to fulfill the requirements of intervening study and experience (Sec. 10-145f) as approved by the State Board of Education.

f. The CSDE recommends that all reflection paper be submitted by May 15, to ensure timely review and feedback. Papers submitted after May 15, cannot be guaranteed to receive review and feedback prior to a September 1, completion date.
Clarification of these consequences:

The consequence of not meeting timelines for TEAM completion, results in the loss of the teacher’s initial educator certificate and ineligibility for the provisional educator certificate. To regain eligibility for reissuance of the initial educator certificate, the teacher must fulfill the requirements of intervening study and experience which includes:

**Study:**
A requirement for study and a reflection paper focused on Domain Six of the Common Core of Teaching: Professional Responsibility and Teacher Leadership and Connecticut's Code of Professional Responsibility for Teachers will be necessary to complete. Guidelines for the study and paper will be provided by the CSDE.

**Experience:**
1) A long-term substitute position for 40 full-time consecutive working days in one position (in a public or private school in Connecticut) in a grade and content area appropriate to the certificate that the candidate wishes to have reissued; or
2) 250 volunteer hours within one year in one school (in a public or private school in Connecticut) in a grade and content area appropriate to the certificate that the candidate wishes to have reissued; and
3) Documentation by the district/school in which the individual completes substitute teaching or volunteer experience that the person’s performance is effective.

**Final Interview:**
Upon attestation of successful teaching by the employing board of education or board of education providing for a teaching experience and successful completion of study as described above, an interview will be required with a CSDE TEAM Consultant or TEAM RESC representative prior to recommendation for reissuance of the initial educator certificate.

In addition, teachers must take and meet standards on any new or regenerated tests (Praxis II, Foundations of Reading, etc.) currently required for a teacher’s endorsement area, that were not required at the time of the issuance of the teacher’s original certificate.

**D: DISTRICT-BASED SUPPORT FOR BEGINNING TEACHERS**

It is the responsibility of the school district to provide a mentor to each beginning teacher who is required to participate in the TEAM Program. A mentor is an accomplished teacher who has been selected by the school district and has completed TEAM Program Support Teacher training. This individual is responsible for providing guidance to the beginning teacher as he or she progresses through the TEAM Program requirements. The mentor is trained to provide instructional support to the beginning teacher, as well as to identify additional resources needed to ensure that the teacher develops competency in his or her teaching.
A mentor is trained to guide and support a beginning teacher as he or she progresses through each TEAM Program professional growth module. Specifically, a mentor will work with his or her beginning teacher as he or she proceeds through the module process to: (1) identify a need or opportunity for professional growth; (2) develop a professional growth action plan; (3) implement the action plan and apply new learning; and (4) reflect and document new learning and impact on students. Beginning teachers and their mentors must use the electronic tools available on the TEAM Program website (www.ctteam.org) to complete each professional growth module.

Mentors are expected to work with their mentee a minimum of ten hours per module as they progress through each professional growth module. Other activities that a mentor and mentee may engage in include participation in a TEAM orientation session, professional development activities offered in-district or at a RESC, or regularly scheduled school staff meetings.

E: STATE-BASED SUPPORT FOR BEGINNING TEACHERS

A website (www.ctteam.org) is available to assist beginning teachers as they progress through the TEAM Program. The resources and tools available on the website will enable beginning teachers to:

- receive communications related to program requirements, updates, policies and procedures;
- access resource documents (e.g., Connecticut’s CCT Rubric for Effective Teaching, guidelines for completing a professional growth module, and suggested articles and resources for each module);
- reference sample modules that include beginning teacher journals, beginning teacher/mentor meeting logs, performance profiles, professional growth action plans, and sample reflection papers; and
- access tools needed to electronically plan, develop and submit each professional growth module.

F: TEAM PROGRAM PROFESSIONAL GROWTH MODULES

The TEAM Program is designed around five professional growth modules in order to provide a framework of support for new teachers. The five modules focus on five of the six domains of Connecticut’s Common Core of Teaching (which may be accessed online under module resources on www.ctteam.org):

- **Module 1:** Classroom Environment, Student Engagement and Commitment to Learning (CCT Domain 2)
- **Module 2:** Planning for Active Learning (CCT Domain 3)
- **Module 3:** Instruction for Active Learning (CCT Domain 4)
- **Module 4:** Assessment for Learning (CCT Domain 5)
- **Module 5:** Professional Responsibilities (CCT Domain 6)
The professional growth module process is a teacher-directed process in which teachers:
> develop new learning;
> use their new learning to improve their teaching; and
> demonstrate how the changes in their teaching have a positive impact on students.

The TEAM module process includes the following four steps:
1. Identify a Need or Opportunity for Professional Growth
2. Develop a Professional Growth Action Plan (PGAP)
3. Implement Plan to Develop and Apply New Learning
4. Reflect and Document the Module Process in a Reflection Paper

Please refer to Appendix B for the TEAM Module Process wheel
Throughout the module process, teachers reflect on and document their learning and examples/evidence of student outcomes in personal journals. At the culmination of the module process, teachers draw on these reflections and use examples/evidence to create a reflection paper that documents each of these four steps. The 2014-15 TEAM Module Guidelines provide a detailed overview of each step. The TEAM Module Guidelines can be found in Appendix C and are also available online.

Module 5: Professional Responsibility
Module 5 focuses on the Code of Professional Responsibility. Because the context of this module is very different from the first four modules which are primarily classroom centered, the requirements and activities for module 5 are different. By design, this module will serve to educate new teachers about their professional responsibility in regard to: 1) expectations for ethical and moral integrity; and 2) making connections beyond the classroom to the larger school/district educational community and to the community of student families. To fulfill Module 5 requirements, teachers must engage in district facilitated conversations that focus on ethical and professional dilemmas for teachers, and complete an online questionnaire, available on their dashboard.

G: THE TEAM MODULE WORKSPACE AND DASHBOARD
The home base for all work in the module process is situated online in a personal "dashboard." A screen shot of a Beginning Teacher “Dashboard” can be found in Appendix D. All documentation of the module process and the submission of a reflection paper must be completed using the web-based tools and resources available on the TEAM Program website (www.ctteam.org).
a. **Sign-up for the TEAM Workspace**

To enable a beginning teacher to participate in the TEAM Program, he or she must sign-up as a NEW USER on the program website (www.ctteam.org) – please refer to instructions for sign-up in Appendix E. Once a teacher has created a user account, the system will verify that the teacher is listed as active in the EDS, teaching under an endorsement code appropriate to TEAM, and that his or her teaching assignment is compliant with his or her endorsement.

Upon district assignment of a TEAM trained mentor, the teacher will be able to access the Module Workspace and will be given a personal dashboard in order to begin to work on a Professional Growth Module with his or her mentor. Mentors will also establish a personal workspace on the program website that will enable them to communicate and work with their mentees as they progress through each professional growth module.

b. **The Beginning Teacher Dashboard:**

Components of the Beginning Teacher Dashboard account include the following resources and tools:

- a personal journal to keep notes regarding a teacher’s progress through each module;
- a beginning teacher/mentor meeting log maintained by the mentor to keep beginning teacher/mentor meetings – including date, time of meeting, focus and summary of the meeting;
- Connecticut’s CCT Performance Profile for each module that will allow for a focused beginning teacher/mentor discussion in order to develop a PGAP related to each module;
- access to components that will allow the teacher to create a PGAP. These components include a statement of a teacher’s goal related to the CCT Performance Profile and anticipated impact on student performance. It will also include a plan for activities to support the goal and the anticipated timeline for module completion (recommend 8-10 weeks);
- a workspace for drafting the reflection paper and for the electronic submission of the completed paper; and
- a message board where important messages from a teacher’s mentor or the TEAM Program will be posted.

c. **The Mentor Dashboard**

Components of the Mentor Dashboard include the following resources and tools:

- a personal mentor journal to keep notes regarding support activities;
- a mentor/beginning teacher meeting log to confirm agreement regarding the date, time and focus of the interactions; and
- the ability to view the beginning teacher’s performance profile, PGAP and reflection paper.

Certain components of these dashboards are private and may be viewed only by the beginning teacher and his/her mentor.
teacher or only by the mentor. Other components may be viewed by both the mentor and beginning teacher. However, parts of a teacher’s PGAP have shared accessibility by others in the district.

Note: The CSDE may view any component of a teacher’s workspace located on the ctteam.org website. Please refer to the “Access to Documentation” chart in Appendix F.

H: THE REFLECTION PAPER

Beginning teachers will culminate their professional growth action plan activities for each module in a reflection paper consisting of no more than 3,000 words. Each reflection paper will be reviewed by a CSDE trained reviewer to determine if it meets the established completion standard.

Review of Reflection Paper: Districts may elect to use either an in-district review option or a regional review option.

1. In-district review option: Districts may elect to review the reflection papers submitted by their own beginning teachers or form a consortium with other districts to share the review of papers in an alternate “in-district” option.

2. Regional review option: In a regional review process, beginning teachers will submit their reflection papers to a pool of trained reviewers. Districts that elect to participate in a regional review group will be required to have an adequate number of district educators trained to review reflection papers. The number of reviewers that need to be trained will be proportionate to the numbers of beginning teachers participating in the program and the number of reflection papers BTs will submit. Each reviewer is expected to minimally review five papers.

A paper that meets the established completion standard will be deemed successful and a paper that does not meet the established completion standard will be deemed unsuccessful. A beginning teacher who submits a reflection paper that is deemed unsuccessful will receive feedback and have the opportunity to revisit the module process with his or her mentor and revise his or her reflection paper as needed prior to a subsequent submission. Reflection Paper Feedback and Criteria can be accessed on www.ctteam.org.
I: ADDITIONAL TEAM PROGRAM ONLINE RESOURCES AVAILABLE ON www.ctteam.org.

The TEAM Program website has been established for multiple purposes:

1. **Information/Communication**: The home page provides program participants and their mentors with program documents and prompt and timely communications from the CSDE and RESCs.

2. **Registration**: The home page of the website provides beginning teachers and their mentors with a link to a list of professional development opportunities (PD Registration) and the ability to register for a selected course.

3. **Professional Growth Module Workspace (as described in Section B)**: Access to the web-based tools and resources that allow for the completion of the professional growth module process and communication with mentors, DFs and administrators.

4. **Professional Growth Module Resources, including sample**:
   - performance profiles;
   - PGAPs;
   - meeting logs;
   - journals; and
   - reflection papers.

Other informational resources and documents include:

- an "Introduction to TEAM and the Module Process" PowerPoint;
- the TEAM Module Process Guidelines;
- reflection paper feedback and criteria;
- Connecticut’s CCT Performance Profiles; and
- Q&A supplement.

Where do Beginning Teachers go for help?

Beginning teachers’ first point of contact for problems or issues related to the TEAM Program is the DF. Teachers should contact their DF if they have not been assigned a mentor or are not receiving the assistance needed from their mentor. If needed, they may also contact their principal, as he or she is also responsible for ensuring that beginning teachers receive the support needed to enable them to successfully complete TEAM Program requirements.

Each school district is required to develop a TEAM Program Three-Year Support Plan for Teachers and Mentors. The plan must include a procedure for addressing any problems or issues that arise between a beginning teacher and their mentor and, if warranted, a plan for dissolving a mentor placement. District support plans may be viewed online at www.ctteam.org.
J: TEAM PROGRAM CONTACTS AND RESOURCES

Connecticut State Department of Education (CSDE) Bureau of Educator Standards and Certification

- **TEAM Program Office**: Individuals may contact the TEAM Program Office at 860-713-6820 (between the hours of 8:00 a.m. and 4:30 p.m.) or via email at ctteam@ct.gov with questions regarding program participation status, program requirements or to report a change in teaching assignment and/or employment.

- **Certification Office**: Individuals may contact the Certification Office at 860-713-6969 (Monday, Tuesday, Thursday and Friday between the hours of 12:00 p.m. and 4:00 p.m.) or via email at www.teacher.cert@ct.gov with questions regarding their certification or the application process. In addition, the online Connecticut Educator Certification System (CECS) may be accessed at www.ct.gov/sde/cert. Users may create an account and log-in.

**Regional Educational Service Centers (RESCs)**

- **EASTCONN RESC** serves as the central administrator for the TEAM Program, including professional development sessions and monitoring the program website. EASTCONN can be reached via a toll-free number at 888-531-9910 or via email using the TEAM Program website (select Contact from the menu at the top of the page to access the TEAM Help Request System).

- **ACES, CES, CREC, Education Connection and LEARN Regional Education Service Centers (RESCs)** have TEAM Program liaisons that administer professional development sessions and assist districts in the implementation of the program.

Please refer to Appendix G for TEAM Program contacts at the CSDE and the Regional Education Service Centers (RESCs), and Appendix H for a RESC map.
SECTION 3

Program Guidelines for District Facilitators, Administrators and Mentors
III. Program Guidelines for District Facilitators, Administrators and Mentors

A. DISTRICT ROLES AND RESPONSIBILITIES.

a. Appointment of a District Facilitator (DF)
   Early in each school year, the superintendent will be asked to appoint the individual who will be responsible for the facilitation of TEAM in the district. This individual must be a certified teacher or administrator in the district who will function as liaison between the CSDE, the district, the beginning teachers and mentors regarding requirements of the TEAM program. A fact sheet containing overview of DF responsibilities is contained in Appendix I.

b. Appointment of a TEAM Coordinating Committee (TCC)
   The TCC is a district committee that oversees, plans, implements and monitors the district’s TEAM Program. The guidelines outlining the appointment of TCC members and their responsibilities are contained in Appendix J.

c. Development and Implementation of a Three-Year District Support Plan
   Each district must develop and implement a three-year plan to provide support for beginning teachers and mentors. This will include, but not be limited to, the development of a TCC, the recruitment and training of mentors and reviewers, a plan for the review of module reflection papers, and budget and resources that will enable teachers to successfully complete the required modules. If a district’s plan is more than three years old, it must be reviewed and updated by the TCC. To edit the plan, click on “Edit Support Plan” under quick links on the DF dashboard.

d. Allocation of Mentor Stipends
   Each district must oversee the allocation of mentor stipends received from the state to be included as part of the mentor’s total earnings. To ensure appropriate allocation of these funds, districts must monitor mentor/beginning teacher logs to confirm that the minimal requirements of mentorship have been met. The CSDE reserves the right to monitor mentor logs to ensure that appropriate hours of support are provided and that funds are allocated accordingly. Districts who do not verify the accuracy of the Mentor Stipend Report (distributed in February/March) may delay payment or risk non payment of mentor stipends.
e. **Oversee Submission of Beginning Teachers’ Support Timeline**

Ensure receipt and submission of all beginning teachers’ support plan timelines at the beginning of their first year. Updates/changes can be made as needed. A sample template for two-year (Category I) and a one-year (Category II) plan(s) is contained in Appendix K.

f. **Selection of a Process for the Review of Module Reflection Papers**

Beginning teachers will culminate their professional growth action plan activities for each module with a reflection paper of no more than 3,000 words. Papers will be reviewed to determine if they have successfully met a completion standard, as established by the CSDE, through training. Districts may elect to use either an in-district review option or a regional review option. The selection of this process does not need to be permanent. A district may elect to use an in-district process one year and may move to participate in a regional review process the following year. However, if the district elects to change its review process, the CSDE must be notified. **Review options are:**

1. **Regional review option:** In a regional review process, beginning teachers will submit their papers to a regional pool of trained reviewers. Districts that elect to participate in a regional review group will be required to have a number of district educators trained to review reflection papers (the number of reviewers in a district that need to be trained will be proportionate to the numbers of beginning teachers in a district that are participating in the program). Upon submission, each reflection paper will be entered into a queue to be picked up by a trained reviewer. In the regional review option, papers may be submitted at any time and will be reviewed within two to four weeks; however, timely review of papers is not guaranteed during the summer months. **Therefore, CSDE strongly recommends May 15, as a deadline for submission of paper for September 1, completers.**

2. **In-district review option:** Districts may elect to review the reflection on papers submitted by their own beginning teachers or form a consortium with other districts to share the review of papers in an alternate “in-district” option. In such case, the following options exist for the composition of a review committee:

   - the full TCC can serve as the review committee;
   - a subset of the TCC can serve as the review committee; or
   - others (certified professionals not serving on the TCC).

Districts electing the in-district review option must identify a process (to be included in their three-year support plans) for:

   - ensuring all reviewers are CSDE trained
• assigning papers for review;
• establishing and monitoring timelines for submission and result of review;
• ensuring a secondary review of papers that do not meet successful completion standard (optional); and
• assuring confidentiality.

Consortium review clarification: Two or more districts may form a consortium and share the review of each other’s reflection papers. This is considered a form of “in- district” review as the districts involved must work out a way to share papers with partner districts, establish timelines for review and confidentiality issues. Ultimately, each district must be responsible for reporting completion/non-completion of reflection papers through their respective DF dashboards. EASTCONN/CSDE cannot track the dissemination of these papers.

Training of reviewers: Whether electing to use the regional or in-district model, all reviewers must participate in an initial training for the review of module reflection papers. Trainings are developed by the CSDE in conjunction with RESC staff and delivered in the summer/fall of each year. Reviewers must participate in an online or in-person reviewer update training in order to continue to review reflection papers.

g. Reflection Paper Outcomes:
The results of the reflection paper reviews (successfully complete/not complete) are entered into the TEAM data system. A beginning teacher is required to satisfactorily complete all five modules (if in Category I) or two modules (if in Category II). As teachers complete TEAM, their names will be reflected on their district’s TEAM complete list as “pending” verification. This will prompt an email to the superintendent requesting that the superintendent “verify” the names of the teachers who have met this requirement. Through this “verification” process, the completion status of teachers will be conveyed to the CSDE certification database from the TEAM database system. This notification to the CSDE confirms the teacher’s eligibility to apply for the provisional educator certificate, but does not alleviate the requirement for the beginning teacher to file an application in a timely manner before the expiration date on his/her initial certificate.

h. Completion and Submission of TEAM Mentor/Beginning Teacher Annual Activity Report
TEAM legislation requests that districts “submit an annual report on mentor-teacher activities to the district coordinating committee for review and approval.” The annual activity report is a culminating report and is not part of the three-year support plan, but informs future plans. Guidance will be provided by the TEAM Program to assist districts in completing a report for the 2014-15 year.
i. **District Policy for Special Accommodations for Disabilities**

Individuals with diagnosed disabilities may need to request special accommodations to successfully complete TEAM. Districts must be committed to providing reasonable accommodations that are appropriate, given the purpose of the TEAM Program. Because the TEAM Program is designed to provide support and professional growth and is contextualized within a teacher’s assignment, grade level and students, any special accommodations normally provided to the teacher will remain in place for employment purposes. However, should the nature of the professional growth process prompt a beginning teacher participant to seek out special accommodations based on disabilities, then the teacher needs to submit a request to his or her district. Each district must have a written policy to address accommodation requests based on disabilities. The CSDE will provide districts with guidance regarding a process for reviewing such requests as approved by the Office of Civil Rights, for those districts that may not already have such a policy in place. Guidelines are attached in Appendix L.

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B. **MENTORS’ AND COOPERATING TEACHERS’ ROLES AND RESPONSIBILITIES**

a. **The Process for Recruitment of Prospective Mentors and Cooperating Teachers**

Each district must develop a process for the recruitment and selection of prospective mentors and cooperating teachers. The following are guidelines for such a process and criteria for their selection.

Individuals who are employed by a board of education and apply to become mentors shall present evidence to the district committee of:

- possession of a professional or provisional educator certificate and a minimum of three years of teaching experience, including at least one year of experience in the district in which they are presently employed.

**Prospective mentors should demonstrate:**

- effective teaching practice as defined in the Connecticut CCT;
- ability to work cooperatively as a team member to aid the professional growth of a beginning teacher;
- professional commitment to improving the induction of beginning teachers into the teaching profession;
- ability to relate effectively to adult learners;
- ability to be reflective and articulate about the craft of teaching; and
- such other criteria as may be deemed necessary by the district committee.
In addition, retired certified teachers may also serve as mentors, provided they successfully complete a TEAM Initial Support Teacher training and provide evidence of the qualities listed above.

b. Mentor Training Requirements

TEAM Training: All mentors must be TEAM trained and updated every three years. A mentor may be assigned to a beginning teacher without having completed a TEAM training, but must register for and participate in such training within 30 days of assignment. Trained mentors may also serve as cooperating teachers.

**Mentors who are not TEAM trained will not receive a state-issued mentor stipend.** As of the 2014-15 school year, mentors and cooperating teachers who were previously trained in BEST but have not yet been TEAM trained must take the full three-day TEAM Initial Support Teacher training (IST).

Mentors and cooperating teachers who change employment from one board of education to another, and who are approved through the selection process of the board of education in which they are newly employed, shall not be required to repeat initial training as a result of the employment change.

A description of mentor trainings follows:

1. **Initial Support Teacher Training (IST):** This is a three-day training for individuals selected by their districts to serve in the role of mentor or cooperating teacher. The training engages participants in an exploration of teaching standards and coaching strategies to help novices develop new learning, reflect on and improve their teaching practices and promote positive outcomes for students. Mentors support beginning teachers through TEAM modules in their first two years of teaching and cooperating teachers host student teachers.

2. **Mentor Update Training:** This is a three and a half-hour training for mentors who have previously participated in a TEAM IST training or TEAM Mentor Update training. Legislation requires that mentors be updated every three years. As a result, mentors who participated in a TEAM Initial Support teacher or a TEAM Mentor Update training during the 2010-11 school year must attend a Mentor Update session prior to serving in the role of mentor or cooperating teacher during the 2014-15 school year.
c. Mentor Responsibilities

1. Each mentor is required to provide a minimum of 50 contact hours to each beginning teacher over the course of the five-module program or 20 hours for the two-module program. This reflects an expectation of providing approximately 10 hours of support per module.

2. Mentors must attend appropriate trainings – initial and update as described above – in order to be able to guide their mentees through the professional growth module process.

3. Each mentor may be assigned two beginning teachers, but no more than three beginning teachers (except in certain approved circumstances).

d. Payment of Mentor Stipends

The CSDE is responsible for distributing state funding to local and regional school districts for the payment of mentor stipends. Districts are responsible for the distribution of funds to be included in a person’s total earnings for purposes of retirement. Distribution of funds to districts is based on the following:

1. Each mentor is required to provide a minimum of 50 contact hours over a two-year period to a beginning teacher who is required to complete the full five module process and 20 contact hours over a one-year period to a beginning teacher who is required to complete two modules. It is expected that a mentor will provide approximately ten contact hours per module.

2. Mentors are eligible for an annual stipend up to $500 for each beginning teacher to whom they provide mentorship for the majority of a school year (assigned to a beginning teacher with a September 1, entry date) provided that the district has confirmed that the minimal requirements of mentorship have been met.

3. Mentors who are assigned to a beginning teacher with a February 15, entry date will be eligible for a $250 stipend as long as a sufficient number of mentoring hours has been provided and that the district has confirmed that the minimal requirements of mentorship have been met.
4. A sum equal to the amount of $500 times the number of beginning teachers served by a mentor for the majority of a school year (assigned to a beginning teacher with a September 1, entry date), and a sum equal to the amount of $250 times the number of beginning teachers served by a mentor for part of the school year (assigned to a beginning teacher with a February 15, entry date) will be the total mentor stipend for a given school year.

5. District responsibility is to monitor the web-based mentor/beginning teacher logs to confirm that mentorship is taking place prior to allocating funds for payment. Mentors who do not fulfill obligations for mentoring hours should not be allocated full payment by the district. Districts must review and verify the mentor stipend report. Payment should not exceed that earned by a mentor in the district.

6. The maximum amount of support money that may be paid out from state funds for the support of one beginning teacher to complete the full five-module program (Category I) is $1,000 (equivalent to two $500 annual payments).

7. The maximum amount of support money that may be paid out from state funds for the support of one beginning teacher in the two-module program (Category II) is $500 (equivalent to one $500 annual payment).

8. **Note:** No state funds are provided for Category I BT’s mentoring during year three or for Category II BT’s during year two. Districts may call CSDE to determine what mentor stipends have been paid out to date for a potential hire.

9. **Note:** There is no “supplement/supplant” requirement for state dollars. If a collective bargaining agreement already exists in a district to provide a stipend to mentors, the district is NOT obligated to pay the $500 above what they have in the collective bargaining agreement. For example, if a district now pays $750, it could chose to continue to pay the $750, using the state funds towards this payment or to fulfill other budget needs in regard to supporting new teachers. Or, the district could choose to pay the full $1,250 to the mentor (representing the $750 plus the $500 from the state funds). However, each mentor must be minimally paid $500 annually from state funds for a full year of mentorship to each beginning teacher (as confirmed by mentor logs).

10. **Note:** Mentors may be assigned to two beginning teachers. However, in certain extenuating circumstances, a mentor may be assigned to three beginning teachers. Mentors who are assigned to more than three teachers without CSDE approval, may not be paid for additional mentee assignments.
C. CSDE/RESC ROLES AND RESPONSIBILITIES

a. Data System

The CSDE, in consultation with EASTCONN, is responsible for the development and management of a data system to document which teachers have successfully completed the professional growth modules and that mentors have been accountable for providing support.

Local and regional school districts will also have access to this web-based system. The system includes templates for:

1. Writing and updating each district’s three-year support plan:
   A template for the writing and editing of a district’s three-year support plan is available on the DF’s dashboard. Districts complete the plan online so that it is available to the CSDE. To edit, the DF clicks on “Edit District Support Plan” under “Quick Links” on the DF dashboard.

2. A progress monitoring function:
   A system to monitor progress has been implemented to record each teacher’s completion of their assigned number of professional growth modules and for the submission of written reflection papers. Highlights of system components include a “Beginning Teacher Dashboard” which will allow a teacher to track their progress through the five professional growth modules.
   - Components of the dashboard minimally include:
     - a personal journal to keep notes regarding a teacher’s progress through each module;
     - a mentor meeting log to keep track of all beginning teacher/mentor meetings – including dates, time of meeting, focus and summary of the meeting;
     - a CCT Performance Profile for each module (based on the Common Core of Teaching) that will allow for a focused beginning teacher/mentor discussion in order to develop a PGAP related to each module;
     - a PGAP which will include a statement of a teacher’s goal related to the CCT and anticipated impact on student performance. It will also include a plan for activities to support the goal and the anticipated timeline for module completion (recommended 8-10 weeks); and
     - a tab for the drafting of the reflection paper and for the electronic submission of such paper.
A “Mentor Dashboard” is also available for assigned mentors. Components of the dashboard include:

- a mentor journal to keep notes regarding support activities;
- mentor/beginning teacher meeting log to record the date, time and focus of the interactions; and
- the beginning teacher's reflection paper.

3. The data system provides links to online resources related to the five modules.

Accordingly, the TEAM website (www.ctteam.org) is designed to provide:

- access to the mentoring module workspaces described above;
- registration for professional development workshops and trainings;
- resources (articles, books, websites) to support professional growth; and
- communications via email to beginning teachers, mentors, DFs and administrators.

b. Development of Training and Professional Development

The CSDE, in conjunction with EASTCONN and the RESC Alliance, develops and delivers the following trainings:

1. Initial Support Training: A three-day Initial Support Teacher (IST) Initial Support and teacher training to qualify district-selected individuals who have not been previously trained, to serve as mentors and cooperating teachers.

2. Mentor Update Training: A three and a half-hour training for mentors who have previously participated in a TEAM IST or TEAM Mentor Update Training. (Update training is required every three years.)

3. TCC Training: A half day training to guide to guide district TCC members, including teachers, administrators and DFs in supporting TEAM participants and managing and administering the TEAM Program Guidelines in the district (Appendix C).

4. Reflection Paper Reviewer Trainings: An annual training to qualify and update educators selected by their districts to review module reflection papers. (Annual update training is required and is offered both in-person and online.)

5. Administrator Trainings: Available upon request, to familiarize building administrators with the TEAM Program, their role in the program, and how the program can align with and promote district initiatives.

6. Online tutorials and professional development workshops.
c. Institutions of Higher Education

The CSDE and the RESCs will work with the Connecticut teacher preparation programs to ensure that there is alignment between the TEAM professional growth module process and the state approved pre-service teacher preparation programs. This will include the training of cooperating teachers to work with teacher preparation candidates during student teaching and internships.

d. Monitoring of District Implementation

The CSDE has the responsibility to monitor district fidelity to the program. This process may include random district audits and observations and may include, but not be limited to, visits to individual districts to speak with the DF, mentors, members of the TCC and beginning teachers, and the monitoring of:

- district three-year support plans;
- mentor logs to ensure adherence to mentoring requirements;
- beginning teachers’ workspace entries (excluding the beginning teacher’s CCT profile and personal journal);
- mentor teachers’ workspace entries (excluding the mentor’s personal journal);
- beginning teacher timelines for participation; and progress through the 3-year timeline (or 2-year);
- mentor stipend payments; and
- district annual reports.

e. Outside Evaluation

The CSDE will oversee an outside evaluation of the teacher education and mentoring program every three to five years. This will include, but not be limited to:

- securing an objective outside evaluator;
- monitoring the work of the outside evaluator;
- assisting the outside evaluator in gaining access to program materials and data; and
- responding to all inquiries from the outside evaluator regarding program development and implementation.

D. RELATED POLICY GUIDELINES

a. Separation of TEAM Program Results and Employment Decisions

The TEAM legislation states that “local and regional Boards of Education shall not consider a teacher’s completion of the TEAM Program as a factor in its decision to continue a teacher’s employment in the district.”
1. **Clarification for districts:** TEAM Program activities can be aligned with district and school goals and, therefore, aligned with the district’s teacher evaluation and support plan, considering the balance of both district initiatives and the professional growth needs of the beginning teacher. However, the successful completion of a beginning teacher’s reflection paper(s) or other work completed as part of the TEAM modules must not have any impact on or be a factor in a district’s decision to continue or terminate employment of the beginning teacher. Nonrenewal must be based on alternative criteria.

2. **Clarification for beginning teachers:** Conversely, a beginning teacher cannot use a successful completion of modules to argue against a nonrenewal decision by the district.

b. **Portability of Module Completion**
- Teachers who begin TEAM in one district and successfully complete one or more modules, but who have not yet successfully completed all modules before transferring to another district, will be able to “bank” modules successfully completed and will only need to complete any outstanding modules in the new district. However, beginning teachers will not be given extended time beyond their two-year or three-year period to complete program requirements in the new district, unless extenuating circumstances are documented and approved or there has been an interruption in employment.

c. **Exemptions from the TEAM Program**
Because the professional growth module process is individually suited to the context of a teacher’s assignment, grade level and students, the CSDE anticipates that all teachers will be able to participate. However, a process is available to allow for a teacher to apply for consideration of an exemption in unique situations. Exemption applications will be reviewed by an appointed CSDE TEAM Review Committee to determine if a full or partial exemption is warranted.

d. **Past Beginning Teacher Program Completion Status**
If a teacher has completed BEST (either through the Connecticut Competency Instrument [CCI] or portfolio assessment or has been waived) at any time, that completion status remains in effect.

e. **Participation of Unique Endorsements**
The unique endorsement is issued for specialized areas for which we do not have an actual endorsement. Teachers who hold the #110 unique endorsement for Montessori, dance, and theater will participate in Category II of the TEAM Program.
f. **Dual District Employment**
   If a beginning teacher is hired by two districts, only one district needs to provide a mentor. The district where they spend most of the full-time equivalent (FTE) should provide the mentor. If there is a 50/50 split in time, the beginning teacher may chose the district in which he/she will participate and that district will assign the mentor.

g. **Administrator Sign-off**
   The administrator given authorization to sign-off on a beginning teacher’s plan must hold the 092 certificate.

**Teachers Who Do Not Participate in TEAM:**

1. **Long-Term Substitutes working under Initial Certificates:** Teachers who hold an initial educator, interim initial educator or 90-day certificate who are in long-term substitute positions as a replacement for someone on leave will participate in TEAM only if they are in a full ten-month position. These teachers participate whether or not they hold a contract but must be in a full ten-month position. Long-term substitutes who are in positions for the duration of nine months or less are not eligible to participate in TEAM. Identification for TEAM is made based on district entries into the EDS. Therefore, long-term substitute assignments and the duration of the assignment must be entered accurately into the EDS.

2. **Durational Shortage Area Permits (DSAPs), Resident Teaching Certificates or Adjunct Arts Instructor Permits:** Teachers working under these permits/certificates have not fully completed requirements for the initial certificate. For this reason, these teachers will not participate in TEAM until the initial educator or interim initial educator or 90-day certificate has been issued.

3. **Tutors:** Individuals whose teaching assignments are determined to be that of “tutors” or “teaching assistants” based on Section 10-145d-401 of the Connecticut General Statutes (which defines the responsibilities of a “teacher”) are not considered to be teaching under their certificates (even if they hold one) and are not entered into the state EDS and do not participate in TEAM.

   Although not required by TEAM, mentorship of these individuals is encouraged. However, these mentors will not be considered part of the TEAM Program for the purpose of receiving stipends.
4. **In School Suspension (ISS):** The ISS coordinator is a position that does not require certification. Therefore, as of July 1, 2010, certified individuals serving in a position of ISS coordinator will not be considered to be teaching under their certificate or eligible to earn Teachers’ Retirement Board (TRB) credit or serve to advance their certification. As a result, teachers holding initial educator certificates who are ISS coordinators will not be eligible to participate in TEAM.

5. **Adult Education Endorsement #106:** Teachers who work in a high school credit program under the #106 endorsement do not participate in TEAM.

The Department reserves the right to incorporate changes to this document as the TEAM Program evolves. These updates will be reviewed every three to five years to coincide with an outside evaluation of the program.
# Team Participation Categories by Certification Codes

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<th>Category II</th>
<th>TEAM Program NOT available</th>
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<tbody>
<tr>
<td>Teachers certified and teaching under the endorsements below will participate in the Full Five-Module Program</td>
<td>Teachers certified and teaching under the endorsements below will participate in the Two-Module Program</td>
<td>Endorsement areas NOT participating in the TEAM program</td>
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<td>&gt; Business Education (#010)</td>
<td>&gt; Driver Education (#035)</td>
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<td>&gt; Mathematics (#029)</td>
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<td>&gt; Practical Nurse Education Instruction (#108)</td>
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1. Identify a Need or Opportunity for Professional Growth
   - Use CCT Performance Profile to explore current practice
   - Identify a focus for professional growth
   - Create an Initial Summary
   - Create a Professional Growth Goal

2. Develop A Professional Growth Action Plan
   - Plan for meaningful teacher learning
   - Identify activities/resources to support professional growth
   - Determine 8-10 week timeline and potential meetings with mentor
   - Enlist support of building administrator

3. Implement Plan to Develop & Apply New Learning
   - Develop new learning
   - Try out new learning in the classroom
   - Record and analyze changes in teaching practice and student outcomes
   - Monitor impact of plan to determine success/completion

4. Reflect on & Document the Module Process in a Reflection Paper
   Summarize process using specific examples/evidence of:
   - Professional growth activities and what was learned from them
   - How the teacher’s practice has improved
   - Positive impact on student learning/performance
2014-2015 TEAM Module Guidelines

The TEAM Module Guidelines provide an overview of a teacher-directed professional growth process in which teachers:

- develop new learning,
- use their new learning to improve their teaching and
- demonstrate how the changes in their teaching have a positive impact on students.

Throughout the module, teachers reflect on and document their learning and examples/evidence of student outcomes in personal journals. At the culmination of the module process, teachers draw on these reflections using examples/evidence to create a reflection paper that documents each of the following steps.

Step #1: Identify a Need or Opportunity for Professional Growth

A. Explore the language of the module-specific CCT Performance Profile indicators and descriptors of practice. Discuss words and phrases needing clarification and/or definition. Identify how the profile descriptors change to reflect more effective practice as you move across the profile continuum. Share examples of the teacher’s classroom practice related to individual descriptors.

B. Identify one indicator that the beginning teacher sees as especially relevant to her/his classroom practice. Explore the indicator in greater depth to identify and discuss what is currently happening in one classroom or across a number of classes related to this indicator. Record specific examples/evidence that focus on both the teacher’s practice and student performance (who, what, when, why, how often) in the “Notes” section of the CCT Performance Profile. This conversation may take place over more than one meeting since the beginning teacher may need time to gather specific examples/evidence.

C. Synthesize and build on the recorded notes for the chosen indicator to create a brief Initial Summary that the teacher will reference when creating the final reflection paper to demonstrate growth. The Initial Summary should:

- describe, with specific examples, what the teacher is doing at the start of the module related to the chosen indicator; and
- describe, with specific examples, what students are doing at the start of the module related to the chosen indicator.
D. Create and record a Professional Growth Goal that:

• describes what the teacher wants to learn that will address an immediate and relevant teacher learning opportunity or need and lead to improved teaching practice;
• describes the anticipated positive impact on students;
• connects to the chosen CCT Performance Profile Indicator; and
• is achievable within an 8-10 week timeframe.

E. Use the Beginning Teacher/Mentor Meeting Log to record the date, time and focus of each meeting.

New: Beginning with the 2012-13 school year, the mentor is being asked to record all meetings in the mentor log and send the log entry to the beginning teacher for verification.

F. Use My Personal Journal to document detailed information and examples related to the module work on an ongoing basis.

Step #2: Develop a Professional Growth Action Plan (PGAP)

A. Identify specific activities in which the teacher will engage to develop her/his new learning and record them in the Teacher Learning Activities and Resources section.

B. Identify resources to support the teacher learning activities and record them in the Teacher Learning Activities and Resources section.

C. Complete Anticipated Timeline for Module Completion and Proposed Meeting Dates.

D. Review the Professional Growth Action Plan (PGAP) and notify the building administrator through www.ctteam.org to prompt her/him to review the plan and the requested resources.

E. Communicate with the building administrator about the completed Professional Growth Action Plan (PGAP). The administrator will discuss school and/or district resources that may be available to support the beginning teacher and sign-off electronically on the PGAP on www.ctteam.org.

Note: Administrator sign-off on the PGAP indicates that she will work with the beginning teacher and mentor to support the plan. It is not a guarantee that requested resources will be provided.

F. Continue to record appropriate information in the Beginning Teacher/Mentor Meeting Log and My Personal Journal; refer to Step 1, Sections E & F.
Step #3: Implement Plan to Develop and Apply New Learning

A. Record the teacher learning activities and reflect on what the teacher learned from them in My Personal Journal.

B. Discuss how new learning will be used to improve practice and positively impact student learning.

C. Try out new learning in the classroom. Record changes in the teacher’s practice and impact on students in My Personal Journal. Use the CCT Performance Profile to periodically analyze.

D. Impact on practice and students to determine progress towards the goal. Record specific examples/evidence in My Personal Journal.

E. Compare current examples/evidence to the Initial Summary to determine if evidence supports continuation or modification of the module activities. Record reflections, evidence and decisions in My Personal Journal.

F. Document the focus of the beginning teacher and mentor interactions in the Beginning Teacher/Mentor Meeting Log.

Note: Mentors record their own personal reflections and ongoing work with the beginning teacher in My Personal Journal.

Step #4: Document New Learning, Impact on Practice and Impact on Students

A. Reflect on the module process: the development of new learning, its impact on practice and the outcomes for students. Create a Reflection Paper (no more than 3,000 words) that documents professional growth. The reflection paper should include:

- a description of what the teacher did to develop new learning;
- an explanation of what the teacher learned from the learning activities and resources;
- specific examples/evidence of how the teacher used new learning to improve teaching practice;
- specific examples/evidence of what impact the changes in teaching practice had on students; and
- a comparison of the changes in teaching practice and positive outcomes for students to what was described in the Initial Summary.

B. Share draft(s) of the reflection paper with the mentor for feedback. When the paper is in final draft, the mentor will “sign-off” electronically and return the paper to the beginning teacher. (Note: Mentor sign-off indicates that the reflection paper is consistent with ongoing work.)

D. Once a reflection paper is reviewed, the beginning teacher will receive a message on her/his www.ctteam message board that results are available.
Beginning Teacher Dashboard

Quick Links
- My Personal Journal
- My Beginning Teacher Mentor Meeting Log
- My Module Center
- Review District Support Plan
- My Profile
- My Professional Development Registration
- TEAM Connections Message Archive
- Module Resources

My TEAM Participation Data
- My Entry Date: 2/15/2012
- 5 Modules Required
- My Expected Completion: 2/15/2015

Module Progress
Select Module. Click for PGAP

Meeting Log Summary
This School Year. Click to View

BT Message Board
Today's Date: August 16, 2012
Last Activity: Mentor Meeting Log June
Reflection Paper Results Available
- Updates
- Certification Guidelines 2011-12

Contact Center
District Facilitator:
School Administrator:
Mentor:
How to Sign-Up on ctteam.org: Beginning Teachers, Mentors, School Administrators and Other Educators

Note to DFs: Based on your official appointment, an account will be created for you and you will receive an email with login instructions.

To create a USER account on ctteam.org you will need the following before you start:

♦ A valid email address - this is the address that ctteam will use for communications with you;
♦ Your Educator Identification Number. This is the 10-digit number issued by the Connecticut State Department of Education, Bureau of Educator Standards and Certification. There are several places you can find this number:
  o It is printed on your teaching certificate (if issued since March 2009)
  o Your Human Resources Office should have it on file
  o You may log into the Connecticut Educator Certification System (C.E.C.S.)

Visit http://www.ctteam.org and click on Workspace Log In. Follow the prompts.

Click the "New User" link. This will open the Sign-up form.

- Enter your name.
- Enter your email (please double check for errors).
- Select your employing district (some teachers are "out-placed" by their employing district, please do not select your assigned district).
- Select your school from the list (out-placed teachers should select "Other").
- Enter your Educator Identification Number (EIN).
- Enter a password that you will remember. A password may contain only letters and numbers.
- Confirm your password. We suggest you write it down and keep it in a safe place.
- Select a Subscription to TEAM Connections, the monthly newsletter with general information. There are editions tailored for Beginning Teachers, Mentors, School Administrators and Other Educators.
- Click Save.
- You will get a confirmation on your computer screen (we suggest that you print this page) and in email. If the email does not arrive, follow the problem solving hints on the printed screen confirmation.

Our system will check to see that information your district has provided agrees with the information you provided regarding your role, your district and school. If any part is not correct, your use of the ctteam.org Workspace will be limited. Please contact your District Facilitator, or the ctteam Help Desk, regarding errors.

When you login, a customized Dashboard will open with access to those features you will need.
## Access to Documentation

<table>
<thead>
<tr>
<th>Private</th>
<th>Confidential</th>
<th>Shared</th>
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</thead>
<tbody>
<tr>
<td>Only the creator of the document has access</td>
<td>Only beginning teachers and mentors have access</td>
<td>In addition to beginning teachers and mentors, principals, DFs and their designees have access</td>
</tr>
<tr>
<td>• BT Journal</td>
<td>• CCT Profile</td>
<td>• Professional Growth Action Plan</td>
</tr>
<tr>
<td>• Mentor Journal</td>
<td>• Module Reflection Paper Note: When completed, the reflection paper will be shared with the district or regional review coordinator and the reviewer.</td>
<td>- Goal</td>
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<td></td>
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<td>- Anticipated Impact</td>
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<td>- Brainstormed List</td>
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<td>- Learning Activities/Resources</td>
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<td>- Anticipated Timeline</td>
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<td>- Proposed Meeting Dates</td>
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<tr>
<td></td>
<td></td>
<td>• Beginning Teacher/Mentor Meeting Log</td>
</tr>
</tbody>
</table>
## CSDE—TEAM Program Contacts

**Unit Telephone Number:** 860-713-6820

<table>
<thead>
<tr>
<th>Name</th>
<th>Phone</th>
<th>Email</th>
</tr>
</thead>
<tbody>
<tr>
<td>Nancy Pugliese, Bureau Chief</td>
<td>860-713-6709</td>
<td><a href="mailto:nancy.pugliese@ct.gov">nancy.pugliese@ct.gov</a></td>
</tr>
<tr>
<td>Jane Gionfrido, Program Consultant</td>
<td>860-713-6812</td>
<td><a href="mailto:jane.gionfrido@ct.gov">jane.gionfrido@ct.gov</a></td>
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<tr>
<td>Kim Wachtelhausen, Program Manager</td>
<td>860-713-6841</td>
<td><a href="mailto:kim.wachtelhaus@ct.gov">kim.wachtelhaus@ct.gov</a></td>
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<tr>
<td>Gady Weiner, Data Manager</td>
<td>860-713-6836</td>
<td><a href="mailto:gady.weiner@ct.gov">gady.weiner@ct.gov</a></td>
</tr>
</tbody>
</table>

## RESC—TEAM Program Contacts

<table>
<thead>
<tr>
<th>Name</th>
<th>Phone</th>
<th>Email</th>
</tr>
</thead>
<tbody>
<tr>
<td>Patricia Hart-Cole, ACES</td>
<td>203-407-4454</td>
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</tr>
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<td>203-365-8858</td>
<td><a href="mailto:nevinsl@ces.k12.ct.us">nevinsl@ces.k12.ct.us</a></td>
</tr>
<tr>
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<td>860-509-3613</td>
<td><a href="mailto:mdiez@crec.org">mdiez@crec.org</a></td>
</tr>
<tr>
<td>Nancy Celentano, EASTCONN</td>
<td>860-455-1507</td>
<td><a href="mailto:ncelentano@eastconn.org">ncelentano@eastconn.org</a></td>
</tr>
<tr>
<td>Grace Levin, EASTCONN</td>
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<td>Laura Patterson, EDUCATION CONNECTION</td>
<td>203-791-1904 X 103</td>
<td><a href="mailto:patterson@educationconnection.org">patterson@educationconnection.org</a></td>
</tr>
<tr>
<td>Ellen Dalton, LEARN</td>
<td>860-434-4800 Ext. 344</td>
<td><a href="mailto:edalton@learn.k12.ct.us">edalton@learn.k12.ct.us</a></td>
</tr>
</tbody>
</table>
TEAM DISTRICT FACILITATOR (DF) RESPONSIBILITIES
The TEAM DF’s responsibilities to the TEAM Program are detailed below:

Implementation of the TEAM Program within a School District
The TEAM DF assists in the implementation of the TEAM Program by:

1. participating on a local coordinating committee to guide the activities of the TEAM program;
2. participating in the development of the district’s TEAM support plan, including a plan for the allocation of district resources as needed, along with the other members of the local coordinating committee;
3. orienting beginning teachers and their mentors or support team to the TEAM Program; and
4. informing administrators about the TEAM Program and their role in placing beginning teachers with mentors, and in ensuring that the support plan is implemented in their schools.

Placement and Registration of Mentors or Support Teams with Beginning Teachers
The TEAM DF monitors the placement and registration of mentors with beginning teachers by:

1. ensuring that appropriate data related to the registration of beginning teachers in the TEAM Program is entered through the EDS verifying that data is accurate with respect to: teaching assignment, grade level, school and duration of employment for long-term substitutes; identification of mentor; and
2. updating information regarding beginning teachers/mentor placements for purposes of allocating TEAM mentor fund payments to the district.

Recruitment and Selection of Mentor Teachers
The TEAM DF ensures that recruitment and selection procedures are in place by:

1. working with administrators and the TCC to ensure that it fulfills its responsibilities in selecting mentor teachers;
2. recruiting district personnel to be support teachers to ensure that there are adequate numbers of mentors within the district; and
3. sharing support training registration information to selected candidates.
The TEAM Coordinating Committee (TCC) Guidelines

The TCC is a district’s committee that oversees, plans, implements and monitors the district’s TEAM Program. A fair and equitable process for selecting TCC members shall be established by the superintendent in collaboration with the bargaining units representing certified employees and the board of education.

Composition of Committee

A minimum* of four certified professional employees including representation from, but not limited to, the TEAM DF, a trained mentor teacher, an administrator and “representatives of the exclusive bargaining representative for certified employees, based on district size.” Any additional members shall be representative of the elementary, middle and secondary school levels, as applicable, with consideration being given to the number of beginning teachers hired and the numbers of mentors needed to support them. The CSDE recommends that the district coordinating committee adopt written procedures regarding its composition which may include, but not be limited to, the rotation of committee members and the term for each member.

*The minimum number of committee members may be adjusted for private special education facilities and charter schools, acknowledging that they may have small faculties and no bargaining unit representation.

Once formed, the TCC is responsible for:

DEVELOPING

- a three-year plan for supporting teachers. A template for putting together a district support plan is available on www.ctteam.org, to provide guidelines for its development and submission.

- an annual budget to support the activities of the three-year plan. This budget will need to include consideration of time and opportunities for beginning teachers and mentors to meet, for individuals to serve on the TCC and/or review committees, and for substitute coverage necessary to allow for classroom observations or the release of teachers to attend trainings.

RECRUITING

- new mentors for TEAM training and pairing them with beginning teachers (preferably content/grade level/school building matches).

- previously trained BEST mentors and ensuring that they attend a TEAM update training. Mentors who are not TEAM trained may not support a beginning teacher. TEAM training opportunities will be scheduled yearly. Please reference TEAM Program Guidelines (p. 7) for mentor training requirements and the TEAM website for training schedules.

- Mentors may be assigned to a beginning teacher without having taken update training but must register and participate in an update training within 30 days of assignment.
NOTE

- Both newly trained and previously trained mentors must continue to be updated every three years.
- Mentors who are not TEAM trained will not receive a state issued mentor stipend.

Guidelines for a Process and Criteria for the Selection of Mentor Teachers

Individuals who are employed by a board of education and apply to become mentors shall present evidence to the district committee of:

- possession of a professional or provisional educator certificate and a minimum of three years of teaching experience, including at least one year of experience in the district in which they are presently employed.

Prospective mentors should demonstrate:

- effective teaching practice as defined in the CCT;
- ability to work cooperatively as a team member to aid the professional growth of a beginning teacher;
- professional commitment to improving the induction of beginning teachers into the teaching profession;
- ability to relate effectively to adult learners;
- ability to be reflective and articulate about the craft of teaching; and
- such other criteria as may be deemed necessary by the district committee.

In addition, retired certified teachers may also serve as mentors, provided they successfully complete a TEAM mentor training program and reflect evidence of the qualities listed above.

It is required that guidelines or procedures for dissolving mentor placements and removal of teachers for good cause from the eligible pool of mentors and/or cooperating teachers be established as part of a district’s three year support plan.

DISTRICT PROGRAM OVERSIGHT

Districts must ensure:

- that mentors work with beginning teachers to complete the CCT Performance Proficiency to establish the goals and priorities of each beginning teacher’s individualized mentoring plan.
- the review and approval of the beginning teacher’s individualized, two-year support plan. The two-year plan is an intended timeline for completion of the program. A sample template for the two-year plan is provided to guide its completion. Note that this template is only a guide and may be customized to your district’s needs.
• the organization of mentoring opportunities by grade level or content area and school building. To the extent possible, mentoring matches should be contained within the same school building and at the elementary level, be at the same or close grade level and, at the middle or high school level, be a subject area match.

• the submission of an annual activity report on mentor-teacher activities prepared by the DF to the superintendent for review and approval. The activity report will be used to inform support plans and the allocation of financial support for the following year and may be accessed by the CSDE as part of its auditing process.

• “the coordination (alignment) of the TEAM Program and the teacher evaluation and supervision program provided they are kept separate.” TEAM legislation indicates that the local and regional board of education shall not consider a teacher’s completion of the teacher education and mentoring program as a factor in its decision to continue a teacher’s employment in the district. This means that the TEAM Program activities can be aligned with district and school goals and, therefore, aligned with the district’s teacher evaluation plan – considering the balance of both district initiatives and the professional growth needs of the beginning teacher. However, the successful completion or non-successful completion of a beginning teacher’s reflection paper(s) or any other activities completed as part of the TEAM process must not have any impact on or be a factor in a district’s decision to continue or terminate employment of the beginning teacher. Non-renewal must be based on alternative criteria.

ACCOUNTABILITY

Mentor Stipends: The TCC must oversee the receipt of state money for mentor payments and ensure its proper dissemination to mentors as confirmed by the state’s online data system. Each mentor is required to provide a minimum of 50 contact hours to each beginning teacher in Category I (five module program) over two years, and 20 hours to a beginning teacher in Category II (two module program) over one year, with the expectation of ten contact hours per module. Mentors will receive a $500 annual stipend for each beginning teacher to whom they provide mentorship for the majority of a school year (assigned to a beginning teacher with a September 1, entry date*).

Mentors who are assigned to a beginning teacher with a February 15, entry date* will be eligible for a $250 stipend.

A sum equal to the amount of $500 times the number of beginning teachers served by a mentor for the majority of a school year (assigned to a beginning teacher with a September 1, entry date), and a sum equal to the amount of $250 times the number of beginning teachers served by a mentor for part of the school year (assigned to a beginning teacher with a February 15, entry date) will be issued to the district.
The maximum amount of support money that may be paid out for the support of one beginning teacher to complete the full five module program (Category I) is $1,000 (equivalent to two $500 annual payments). A teacher in this category may take three years, if necessary, to complete the five modules, but no additional state funds will be made available for the third year if the maximum allotment of $1,000 has been previously paid out for this teacher.

The maximum amount of support money that may be paid out for the support of one beginning teacher in the two module program (Category II) is $500 (equivalent to one $500 annual payment). A teacher in this category may take two years, if necessary, to complete the five modules, but no additional state funds will be made available for the second year if the maximum allotment of $500 has been previously paid out for this teacher.

The legislation states that stipends must be included in a person’s total earnings for purposes of retirement. As a result, a process must be put in place in each district in order to issue these earnings to mentors as part of their employment checks.

**Note:** There is no “supplement/supplant” language for state dollars. If a collective bargaining agreement already exists in a district to provide a stipend to mentors, the district is NOT obligated to pay the $500 above what they have in the collective bargaining agreement. For example, if a district now pays $750, it could choose to continue to pay the $750, using the state funds towards this payment or to fulfill other budget needs in regard to supporting new teachers. Or the district could choose to pay the full $1,250 to the mentor (representing the $750 plus the $500 from the state funds). However, each mentor must be minimally paid $500 annually for a full year of mentorship to each beginning teacher. Note that mentors may be assigned to two beginning teachers, except that in certain circumstances, a mentor may be assigned to three beginning teachers.

*A description of entry dates is attached to this document*

**Communication:** The TCC is accountable for communicating regularly with beginning teachers, mentors and administrators about training opportunities, workshops and support group work as made available by either the state or district. To assist in this, the TCC must ensure that all beginning teachers and mentors are subscribed to the TEAM communications website:

[www.ctteam.org](http://www.ctteam.org). Notification will be sent to the DF when the website is set up to accept subscriptions for communications by beginning teachers and others.

**Options for the review of reflection papers:** The TCC must review professional growth reflection papers or assign the review of reflection papers to a subset of the district TCC or to a regional review committee. If a regional review option is selected, the TCC must assign member(s) of the TCC or others to participate on the regional review committee proportionate to the number of beginning teachers and papers anticipated. Districts may also elect to collaborate with other districts to form a consortium for the review of reflection papers. Any person participating on a district, regional or district consortium review committee must participate in training specific to this purpose.
Documentation of professional growth module completion: The TCC will verify the successful completion of the professional growth modules by their beginning teachers (based on the results of district or regional review) and confirm this to the superintendent so that the superintendent can attest to the CSDE that the teacher successfully completed TEAM requirements.
Audits by the SDE: The SDE has been charged with monitoring district implementation of the TEAM Program to ensure fidelity to the program’s plan and goals. This may include random district audits and observations by state personnel.

Other TCC responsibilities

Registration of beginning teachers in TEAM: In planning the oversight of the TEAM Program in a district, the TCC must be aware of all teachers in the district that are required to be in the program and must ensure their registration. TEAM is required for all teachers who hold the initial educator certificate, interim initial educator certificate or 90-day certificate. Participation in TEAM begins with entry into the EDS and assignment to a mentor. This is a district responsibility that will result in TEAM registration. Therefore, the TEAM DF must activate this process by ensuring that the district’s EDS contact has the names of all teachers (both continuing and new hires) that need to be entered into the EDS. The staff file will then identify all teachers who hold one of the certificates named above in any of the endorsements required by TEAM (please refer to Chart #1, Participation Categories by Certification Codes). This will result in the registration of the beginning teacher in the TEAM Program. The district will be able to access a report from the staff file that will identify all teachers that require participation. However, the CSDE will no longer be responsible for generating registration letters to beginning teachers. The district will issue a registration letter to each of its beginning teachers. Districts must ensure that beginning teachers receive this letter via paper mail or electronically.


Feedback/suggestions regarding these guidelines are welcomed. Please send any feedback you may have to Jane Gionfrido at jane.gionfrido@ct.gov.
TEAM TWO-YEAR BEGINNING TEACHER SUPPORT PLAN TIMELINE FOR CATEGORY I PARTICIPANTS

Name of Beginning Teacher: ___________________________________________________________

School/District: ______________________________________________________________________

Subject Area(s)/Grade level(s): __________________________________________________________

Name of Mentor: _______________________________________________________________________

Anticipated timeline of participation:

Entry date in classroom: ______________________________________________________________________

TEAM Entry Date: __________ September 1, 20__ or February 15, 20__

First TEAM participation year: ______________________________________________________________________

Module(s) that will be completed during the 2014-15 school year:

____________________________________________________________________________________

Module(s) that will be completed during the 2015-16 school year:

____________________________________________________________________________________

Please indicate below if it is anticipated that a third year will be needed due to any extenuating circumstances, such as a planned leave of absence (i.e., maternity leave, planned medical leave, mid-year hire, etc.).

____________________________________________________________________________________

____________________________________________________________________________________

Signature of Beginning Teacher ___________________________ Date __________________

Signature of Mentor ___________________________ Date __________________

Please submit this plan to your TEAM DF within one month of your entry date in the classroom.

Revised August 2014
TEAM BEGINNING TEACHER SUPPORT PLAN TIMELINE FOR CATEGORY II PARTICIPANTS

Name of Beginning Teacher: ________________________________

School/District: ____________________________________________________________________________

Subject Area(s)/Grade level(s): __________________________________________________________________

Name of Mentor ______________________________________________________________________________

**Anticipated timeline of participation:**

Entry date in classroom: _______________________________________________________________________

TEAM Entry Date: __________ September 1, 20____ or February 15, 20____

First TEAM participation year: _________________________________________________________________

Module(s) that will be completed during the 2014-15 school year:

_________________________________________________________________________________________

Module(s) that will be completed during the 2015-16 school year:

_________________________________________________________________________________________

Please indicate below if it is anticipated that a second year will be needed due to any extenuating circumstances, such as a planned leave of absence (i.e., maternity leave, planned medical leave, mid-year hire, etc.).

_________________________________________________________________________________________

_________________________________________________________________________________________

_________________________________________________________________________________________

Signature of Beginning Teacher __________________________ Date __________

Signature of Mentor _________________________________ Date __________

Please submit this plan to your TEAM DF within one month of your entry date in the classroom.
TEAM Program

Proposed Guidelines for

Accommodations for Candidates with Disabilities

Individuals with diagnosed disabilities (recognized under the Americans with Disabilities Act [ADA]) may need to request special accommodations to successfully complete the TEAM Program. *(Name of School District)* is committed to providing reasonable accommodations that are appropriate, given the purpose of the TEAM Program, and do not impose an undue burden upon the school district.

**Timelines for Requesting Accommodations:**
The *Application for Accommodations* form, along with complete supporting documentation, must be submitted *(insert date or time frame)* in order to be considered. Each request will be reviewed on a case-by-case basis. Candidates will be notified of the results of reviews within *(insert time frame)*.

**Criteria for Supporting Documentation** must be dated, typed or printed on official letterhead and be signed by a physician, clinician or certified evaluator qualified to make the diagnosis (include information about license or certification and area of specialization). Such documentation must include a:

- clear statement of the diagnosed disability or disabilities;
- description of the evaluation tests or techniques used;
- description of the functional limitations resulting from the disability or disabilities (i.e., how does the disability limit major life activities);
- current diagnosis—i.e., completed within the last five years for learning disability, last six months for psychiatric disabilities, or within the last six months for physical disabilities/illnesses (these currency requirements may be waived upon a showing of the continuing relevance of older documentation); and
- description of the specific accommodations requested and specific relation to the diagnosed disability or disabilities.

Please complete the *Application for Accommodations* form and return, along with supporting documentation, to: *(insert name of person and contact information)*.

If you have questions please contact *(insert name of person and contact information)*.

_Revised June 2012_
Proposed Guidelines for an
Application for Accommodations for Candidates with Disabilities to Successfully Complete the TEAM Program

Name ____________________________________________________________

School Name ______________________________________________________

Module for which accommodations are being requested __________________________

Day Phone Number (Voice/TTY) and/or Cell Number ______________________________

Fax Number __________________________ Email Address _______________________

Type of accommodation(s) requested: _________________________________________

Nature of your disability: _________________________________________________

Date for first diagnosis of disability: _______ Month _______ Year

Date of most recent evaluation: _______ Month _______ Year

Have you received accommodations within the past five years in your employment: ___ Yes ___ No

If yes, please list the accommodations received: ________________________________

Verification Statement to be Signed by Applicant

I attest to the fact that the information recorded on this application is true, and if this application (and supporting documentation) is not sufficient, I agree to provide any additional information or documentation requested in order to evaluate my request for accommodations. If I am requesting to use any assistive device(s), I am familiar with their use.

I understand that all information that is necessary to process this application must be available to (insert District name) no later than (insert date) to provide time to evaluate and process my request for accommodations. I acknowledge that (insert District name) reserves the right to make final determination as to whether any requested accommodation is warranted and appropriate.

I further understand that (insert District name) reserves the right to withhold or cancel the results of my Module completion if it is subsequently determined that, in (insert District name)’s judgment, any information presented in this application or supporting documentation is either questionable, inaccurate, or used to obtain accommodations that are not necessary.

Signature of Applicant __________________________ Date __________

Please submit this request (insert date or time frame). Your request will be reviewed by the TEAM Review Committee and a written decision will be provided to the applicant within (insert date or time frame).*

*Please attach supporting documentation to this application.